

Enclosure (11)

## **Key Personnel and Oversight**

a. Meadow Lake Airport Association

(1) Board of Directors

- David E. Elliott, President
- Carl Benda, Vice-President
- Jeffrey Moore, Secretary-Treasurer
- Michael Barr
- Jeff Hundley
- Tom Shook
- Dan Jacquot

(2) Airport Development Committee

- Leland Wolford
- Lee Leshner
- Wyman Varnedoe

b. Application drafter & planners

- (1) David E. Elliott (drafter)
- (2) Aviation, Inc. (planners)
- (3) Letter of Designation from the MLAA Board of Directors

c. Coordination and Oversight

- (1) Colorado Division of Aeronautics
- (2) FAA Denver Airports District Office (ADO)

# David Edward Elliott

Enclosure 11a(1)

14120 Citation Lane, Peyton, CO 80831-8035

cell: (719) 339-0928

e-mail: [falcon20flier@msn.com](mailto:falcon20flier@msn.com)

## AVIATION RATINGS and CERTIFICATES:

FAA Certificate #

3205147

3205147CFI

"Gold Seal"

UAS Certificate #

3936002

Airline Transport Pilot ..... Airplane MEL ..... RVSM, RNP, CAT 3, Int'l  
Commercial Privileges ..... Airplane MES, SEL/S ..... Remote PIC (sUAS)  
Aircraft Type Ratings ..... A-320 (& 318/319), BE-400, CE-525(SIC), CE-560XL,  
CV-240/340/440, DA-20, DA-50 (& F900EX), G-111, MU-300  
Certificated Flight Instructor ..... Airplane SE/ME, Instrument (Exp 12/21)  
Ground Instructor ..... Advanced, Instrument  
Aviation Maintenance Technician ..... Airframe & Powerplant  
Last FAA Medical Certificate ..... 02/20/2020, Class II  
Last Flight Review/Proficiency Training ..... 05/14/2020, DA-20F-5 (FSI "Pro Card")

## FLIGHT EXPERIENCE:

Multi-engine ..... 18,582  
Single Engine ..... 4,781  
Seaplane ..... 15  
Turbine ..... 15,744  
Pilot-In-Command .... 15,751

TOTAL: 23,364

Actual Instrument ..... 702  
Simulated Instrument ..... 317  
Simulator/Ground Trainer ... 524  
Night ..... 3,083  
International ..... 2,260  
Dual Given ..... 1,856

A-320/319/318 ..... 9,970  
BE-400/MU300 ..... 520  
CE-525/550 ..... 256  
CE-560XLS+ ..... 434  
DA-20/200 (&HU-25) . 3,883  
DA-50/F900EX ..... 667  
CV-240/340 (C-131) .. 865  
G-111 (HU-16) ..... 1,562

## WORK EXPERIENCE:

Corporate pilot: NOV '19 -

FEB '18 - JAN '20

OCT '15 - JAN '18

APR '15 - JAN '18

JUN '14 - present

High Valley Air Service (COS) - Chief Pilot/Captain DA20F-5 Colo Springs, CO  
Flying Horse Aviation, LLC (COS) - Captain C560 (XLS+) Colo Springs, CO  
Casyma, LLC (COS) - contract pilot: Oct'15-Jan'18 C525B (CJ3) Colo Springs, CO  
High Valley Air Service (COS) - contract pilot: Apr'15-Jan'18 DA20F-5 Colo Springs, CO  
Springs Aviation (FLY) - contract flight instructor Colorado Springs (Meadow Lake), CO

Airline pilot (ret'd):

APR '02 - MAY '15

Frontier Airlines, Inc (DEN) Denver, CO

A-320/319/318 Captain for national (Part 121) air carrier (includes RNP, CAT 3, Int'l ops)

Corporate pilot:

JUN '96 - MAR '02

Raytheon Travel Air, Wichita, KS (02/01-03/02): BE400A . fractional operation (incl int'l ops)

High Valley Air Service, Colo Spgs, CO (09/99-02/01): DA20F-5 .. Captain (incl int'l ops)

SES Holdings, Inc, Denver, CO (07/97-06/99): DA50/F900EX .. Captain (incl int'l ops)

Mile Hi Aircraft Mngt, Parker, CO (05/96-10/96): DA20C-5/DA20C . Captain (incl Part 135)

Flight Instructor:

AUG '94 - SEP '97

U.S. Air Force Academy Aero Club (AFF) Colorado Springs (USFAFA), CO

Chief Flight Instructor/Acting Manager: primary, instrument, mountain, recurrent training

Military Pilot (ret'd):

JUN 73 - JUN 94

U. S. COAST GUARD

C3I Center East, Miami, FL - Director of Operations

HQ NORAD, Peterson AFB, CO - Chief, Counterdrug Programs and Future Operations

USCG Air Stations Miami, FL, Cape Cod, MA, Traverse City, MI - Aircraft Commander:

HU-25 (DA-20"G"), HC-131 (CV-240), HU-16 (G-111) ... Search & Rescue, maritime law enforcement, environmental protection, medevac, International Ice Patrol, VIP, logistics support

## OTHER FLYING:

Traffic Watch: Metro Traffic Control, Colorado Springs, CO C172/C175 (1996-2004)

Banner Tow: Aerial Sign Company, Hollywood, FL J3/PA18 (1994)

Skydive Ops: Front Range Skydivers, Calhan, CO C206/C207 (1990-1996)

## BUSINESS

### EXPERIENCE:

DELL Properties, LLC: co-owner Meadow Lake Airport property ..... Jun 95 - present

TGP Aviation Services, LLC: co-owner general aviation services ..... Dec 96 - present

Falcon Development Corp: co-owner Meadow Lake property develop/sales . Jan 98 - present

## COMMUNITY

### ACTIVITIES:

Meadow Lake Airport Assn, Board of Directors (FLY), Falcon, CO ..... May 98 - present

President ('08-present, Airfield Manager) - large privately owned FAA GA Reliever

Colorado Springs Airport Advisory Commission (COS), Colo Spgs, CO ... FEB 19 - present

Commissioner (Vice Chairman)- mid-size commercial/military airport .. JUL 08 - JUL 15

El Paso County Master Plan Committee ..... FEB 19 - present

Aviation Education Foundation of Colorado (AEFCO), Peyton, CO ..... 2011 - present

## EDUCATION:

M.B.A. - Western New England College, Springfield, MA ..... OCT 83 - SEP 88

B.S. Degree - U.S. Coast Guard Academy, New London, CT ..... JUN 69 - JUN 73

A.A.S. (Av Maint Tech) - Pikes Peak Comm College, Colo Spgs, CO ..... SEP 94 - JAN 97

**SPECIAL TRAINING:** DA-20 (USCG Initial 10/82, Flight Safety Int'l Recurrent 05/20); CE-560XLS+ (FSI Initial 02/18, Recurrent 03/19); CE-525B (FSI Recurrent 11/17); A320 (Frontier Airlines Initial 06/02, Capt Upgrade 03/06); BE-400A (FSI Initial 03/01, Recurrent 03/02); F900EX (FSI Initial 08/98); DA-50 (FSI Initial (11/97); Int'l Procedures (FSI 01/19); USCG Sr Officer Leadership & Mngt (1986), Nat'l Search & Rescue School (1977), US Navy Flight Trng (1975)



9730 Otero Ave.  
Colorado Springs, CO 80920

Phone 719-649-0052  
E-mail carl.benda@yahoo.com

# Carl Benda

## Employment

11/1992 to 11/2001      Automatic Entrances of Colorado, Inc.      Denver, CO

- Division Manager
- Opened and Managed Southern Office (Colorado Springs, CO)
- In charge of all aspects including estimating, sales, order entry, project management, human resources.

11/2001 to Present      Automatic-Access, Inc      Colorado Springs, CO

- Chief Operations Officer.
- Started Automatic Pedestrian Door Company in Colorado Springs, CO
- Opened Second Location in Aurora, CO in June '07.
- Manage both office locations.
- Sales
- Estimating
- Contracts

## Education

1/1999      Colorado Aero Tech      Broomfield, CO

Airframe Power Plant

- Honor Roll
- Trained in Aircraft Maintenance and Repairs.

1985      South High School      Denver, CO

- General Studies
- Diploma

## License

Private Pilots License, SEL/MEL

Airframe and Power Plant Mechanic

## Accreditations

AAADM Certified Inspector, Licensed in City and County of Denver as  
Specialty D Contractor for Automatic Pedestrian Doors

# Jeffrey Moore

665 Allendale Drive  
Peyton, CO 80831

Cell: 719-494-9110  
jmq.moore@gmail.com

## Summary

Over 32 years experience working full time in aviation. Over 10 years in maintenance. Retired Air Force Lieutenant Colonel with command experience.

## Accomplishments

Worked full time at Meadow Lake airport since 2009 as mechanic and flight instructor. Selected to Meadow Lake Airport Board of Directors since 2010 as secretary and treasurer. CFII/MEI since 1993. Over 4000 hours flight time in F4, F111, C130 and general aviation aircraft.

## Experience

### Mechanic/Inspector/Builder

JTQ Aviation

11/2008 - Current

Peyton, CO

Built a Van's RV7A experimental aircraft. Performed maintenance, repairs, and inspections on a variety of certificated and experimental aircraft. Assist other experimental homebuilders with their projects including aircraft of Vans, Rutan, and Sonnex design.

### Mechanic/Inspector

Verlin's Aviation

05/2001 - Current

Peyton, CO

Performed maintenance, repairs, and inspections on a wide variety of general aviation certificated and experimental aircraft. Work includes overhaul of engines and cylinders, overhauling magnetos, repair of airframe components, airframe repair, fiberglass work, sealing and repairing fuel tanks, troubleshooting and repairing electrical systems, building wiring harnesses, and rigging flight controls/surfaces.

### Flight Instructor

Self Employed

01/1993-Current

CFII/MEI

Performed Flight Reviews and Instrument Proficiency Checks. Provide flight and ground instruction to primary, commercial, instrument, and CFI candidates.

### Commander/Lieutenant Colonel

United States Air Force

04/1994 - 07/2009

CO/WI

Commander of a geographically separate unit (GSU) air-to-ground gunnery ranges. Duties were extremely diverse. Being a GSU required a great amount of autonomy, integrity, and discipline. President of Air National Guard Range Council planning, directing, and supporting gunnery ranges nationwide for Air Force, Air National Guard and Air Force reserve. Airspace Manager.

### Weapon Systems Operator/Navigator

United States Air Force

10/1985 - 07/2009

World Wide

Weapon Systems Officer and Navigator in RF4C, F111, and C130 aircraft. Had many squadron additional duties in training, scheduling, managing classified missions, and other areas.

## Education and Training

Master of Arts: Silver Lake College - Management and Organizational Behavior  
Manitowoc, WI

2001

Bachelor of Science: University of Wisconsin - Meteorology  
Madison, WI

1985



## **MICHAEL J BARR**

Meadowlake Airport Board of Directors member for four years

Education: BBA in Accounting from Baylor University  
Numerous USAF management and technical courses

### **Aviation**

Experience: USAF Master Navigator. B-52, B-57, And F-111 experience with 4200 hours logged..

Private pilot since 1962 with 1300 hours logged.

Aircraft & Powerplant (A&P) mechanic since 1986 with Inspection Authorization (IA) in 1988.

### **Business/Management**

Experience: Currently own MB Aviation, LLC, a small general aviation maintenance shop at Meadowlake.

King Air 200 & C90 and Premier Jet instructor at FlightSafety International for 10 years.

A&P course manager and instructor for six years at O T Autry Vo-Tech, Enid, OK.

Several USAF management positions to Include Airfield Management Officer at Cannon AFB, NM, Melrose Bombing Range Officer, & Chief of F-111D Academics.

## **Resume for**

**Daniel C Jacquot**

5210 Platinum dr Colorado Springs CO 80918 [indianflyer67@yahoo.com](mailto:indianflyer67@yahoo.com) 719 510-0092

Born January 19 1951

Broken Bow Nebraska

### Education

High School diploma 1969

Various computer programming courses 1985-2003.

Charis Bible College Associates Degree 2010

Attended various farm management workshops Unvers Neb

### Work experience

1966-1969 Part tme in HS Retail furniture store. Sales, delivery, carpet laying

1969 1972 Factory Shipping Clerk Becton Dickenson

1972-1974 Various Jobs Labor sales Boiler Room manager

1975 -2002 Railroad Conductor BNSF

2004-2005 Project Manager Royal Co

2007-2009 self employed Purchased foreclosure home remodel/landscape

2011-2013 Aviation Mechanical tech Aero Upgrade

### Other notables:

Private Pilot 1977

Instrument Rating 1993

From 1979-present have acquired and rebuilt 9 aircraft

1985 – Present Manage family farm 465 Acre Farm in Nebraska. 300 dryland acres improved to 440 irrigated acres. Increased income from a sharecrop rent (Approx. \$30k) to 6 figure income.

2004 Project Manager Royal Company. Purchased 40 Homes scheduled for demolition at Ellsworth Air Force Base for relocation and resale. Managed/Coordinated project with Evergreen Corp, 3 house moving companies and several sub contractors to prep structures for moving, move structures to staging area and then to final location. Project complete on time.

2005 Similar project. Sioux Tribe acquired 30 houses at Ellsworth Air Force Base. I Sold them a \$1.2M moving package to move 30 structures from EAFB to Sioux Reservation in Kyle SD. We had 30 days to remove 30 1200 sq ft structures from EAFB. Then Structures where moved from Staging area to Kyle SD. On the Sioux Reservation. Project completed on time.

### Hobbies

Aviation –Flying, Airplane maintenance, and Airport property maintenance.

After a lifetime of experience I am retired and am perusing my passion for aviation. It includes upkeep of my own aircraft lending a hand to those who are in need, and serving on the Board of Directors for Meadow Lake Airport Association.



# Thomas Ray Shook

- **Meadow Lake Airport**

Grew up on the airport and have been involved for most of my life.

M.L.A board member since May of 2014.

- **Education**

Graduated St. Mary's High School 1999.

Study 1 ½ years at Pike's Peak Community College for business management.

- **Aviation Experience**

Over 1800 hours total time.

Commercial, single and multi-engine instrument pilot with private single engine sea.

Part 137 (aerial applicator) since 2012.

Part 135 (cargo) since 2017.

- **Business Management Experience**

Property manager since 2010 for M.L.A based business for over 30 aircraft hangars, 7 rental houses and 1 commercial property.

- **Community Activities**

Volunteered for E.A.A Young Eagles, M.L.A based A.E.F.C.O., Boy Scouts of America and Civil Air Patrol.

## Short Resume for Lee Wolford

1355 Oak Hills Drive  
Colorado Springs, CO 80919  
Cell- 719 338 1370

### Education:

N. Plainfield HS, 1950  
Lehigh University, 1954 BS, Metallurgical Engineering  
Troy University, 1975 BS, Psychology  
USAF War College, 1975 MS, Political Science  
Auburn University, 1976 MPA, Public Administration

### Aviation Experience:

USAF Fighter Pilot, 1954-1974, 8500 hrs total flying time USAF  
ADC HQ & ADTAC 1976-1980, Director of Aircraft & Munitions  
Maintenance  
Owner/Pilot of RV-4 & F-1 Evo Rocket, Total Civ flying 1800 Hrs

### Business Experience:

Honeywell IC, 1980-1981 Project Manager ADB  
AMI, 1981-1983 Director of Quality Control (Space Shuttle Integrator)  
Owner, ChemTec Metals 1983-1987  
AMI, 1987-1993 Director of Manufacturing & Manufacturing Engineering

### Airport Management:

MLAA Board Member, 2003-2007, VP & Treasurer  
Chairman, MLAA Airport Development Committee  
President, East Meadowlake Hangar Association  
Vice Pres, Aviation Education Foundation of Colorado (AEFCO)  
Member, Chapter 72 EAA

### Other Information:

Director of Flying for EAA Chapter 72 Young Eagles program. I have flown  
over 400 kids in the YE program.



## AVIATION AND MANAGEMENT RESUME FOR LEE LESHER

MLAA Experience: Two years on the Board of Directors as Vice President

Two years on the Airport Development Committee

Education: BS in Civil Engineering, University of North Dakota, 1972

Masters in Business Administration, Arizona State University, 1978

Aviation Experience: US Air Force - Over 3000 hours flying T-37s, T-38s and F-15s as a Flight

Instructor, Mission Commander and Flight Examiner

General Aviation - Over 12,000 hours flying numerous aircraft

as a CFI, CFII, MEI and ATP with type ratings in CE-650, BE-400,

EMB-505, HS-125 and MU-300. Ground Instructor. Airframe and

Powerplant Mechanic.

Business and Management Experience:

US Air Force - Set up and managed the Functional Check Flight Program for the Royal Saudi Air Force at the beginning of their F-15 program.

As Deputy Commander for Operations, organized and managed all flying activities for the 32<sup>nd</sup> Tactical Fighter Group, Soesterberg Air Base, The Netherlands.

Civilian - Started and managed four successful businesses at Meadow Lake Airport. This included Traffic Watch activities for Colorado Springs, building and renting 40 hangars, building and selling 56 hangars, developing a 25 acre parcel into 9 residential lots and one commercial lot. Setup and served as President of the Board of Directors for three Hangar Condominium Associations and one Airpark Home Owners Association for a total of over 30 years.

Community Activities: EAA Chapter 72 Young Eagles Pilot

Civil Air Patrol Flight Instructor and Mission Check Pilot

**David Edward Elliott**

14120 Citation Lane, Peyton, CO 80831-8035

home: (719) 683-7736 cell: (719) 339-0928

e-mail: [falcon20flier@msn.com](mailto:falcon20flier@msn.com)**WORK EXPERIENCE**

---- current ----

**Corporate Pilot:** Flying Horse Aviation, LLC, Colorado Springs, CO ..... January 2018 - present  
Citation XLS<sup>+</sup> (C560XL) Captain for corporate operation (includes int'l operations)

**Contract Instructor:** Springs Aviation, Falcon/Peyton, CO ..... June 2014 - present  
Primary & recurrent ground and flight instruction

**Co-owner:** Falcon Development Corporation, Peyton, CO ..... January 1997 - present  
Partner in developing airport properties (sales).

**Co-owner:** DELL Properties, LLC., Peyton, CO ..... June 1995 - present  
Partner in airport property management (rentals).

**Co-owner:** TGP Aviation Services, LLC, Peyton, CO ..... June 1995 - present  
Partner in an aviation services business at Meadow Lake Airport (including aircraft sales & leasing, and "SkyWatch" airborne traffic services 1997-2004).

---- previous ----

**Contract Pilot:** Casyma, LLC, Colorado Springs, CO ..... Oct 2015 - Jan 2018  
Cessna CitationJet 3 (C525B) pilot corporate operation (includes international operations)

**Contract Pilot:** High Valley Air Service, Colorado Springs, CO ..... April 2015 - Jan 2018  
Falcon 20 (FA20F-5) pilot for corporate operation (includes international operations)

**Airline Pilot:** Frontier Airlines, Denver, CO ..... April 2002 - May 2015  
(retired) Airbus 320/319/318 Captain for Part 121 major air carrier (includes int'l operations)

**Corporate Pilot:** Raytheon Travel Air, Wichita, KS ..... Feb 2001 - March 2002  
Beechjet (BE400A) pilot crew for corporate-fractional operation (includes int'l operations)

**Corporate Pilot:** High Valley Air Service, Colorado Springs, CO ..... Sept 1999 - Feb 2001  
Falcon 20 (DA20F-5) Captain for corporate operation (includes international operations)

**Corporate Pilot:** Mystere Mngt Services / SES Holdings, Inc., Denver, CO .... July 1997 - June 1999  
Falco 900 (F900EX) & Falcon 50 (DA50) Captain for corporate operation (incl int'l ops)

**Corporate Pilot:** Mile Hi Aircraft Management, Parker, CO ..... May 1996 - October 1996  
Falcon 20 (DA20C-5/DA20C) Captain for corporate and charter (Part 135) operation

**Flight Instructor /  
Chief Instructor /  
Acting Manager** U.S. Air Force Academy Aero Club, Colo Spgs, CO ..... August 1994 - June 1996  
Primary & recurrent flight instruction, student Phase Checks, pilot & instructor  
Standardization Checks, Supervisor of Flying duties, Chief Instructor/Acting Club Mngr

**Chief Pilot:** Front Range Skydivers, Inc., Calhan, CO ..... May 1995 - June 1997  
Manages flight operations, hires and trains jump pilots and maintains pilot schedule, manages aircraft maintenance (TP206/207).

**Student:** Pikes Peak Community College (Ft Carson), Colo Spgs, CO ... Sept 1994 - Jan 1997  
Aviation Maintenance Technology (A&P) Program: FAA Airframe & Powerplant certification and AAS degree. Appointed to PPCC AMT Program Advisory Committee.

**Co-owner:** DKDC, LLC / Children's Depot, Inc., Colo Spgs, CO ..... Oct 1994 - Nov 1995  
Partner in day care center - business advisor, performs routine maintenance.

**CDR, USCG (Retired)**  
**Director of Operations:** US Coast Guard/US Customs, C3I Center East, Miami, FL .. June 1993 - June 1994  
Coordinated unit participation in the aerial drug interdiction program for the Eastern United



States and Caribbean Area of Operations, with noteworthy enhancement in interagency cooperation. Developed plan to expand utilization of capabilities into other Coast Guard and Customs missions beyond the primary aerial drug interdiction mission.

*Chief, Counterdrug,  
Programs and Future  
Operations Divisions*

**HQ, N. American Aerospace Defense Command, Peterson AFB, CO .. Jun 90 - Jun 93**

Developed innovative plan for centralized management with decentralized planning and execution in a multi-agency effort: resulted in an invigorated commitment to the mission. Oversaw \$3-4M operations budget, including obtaining augmentation to cover shortfalls. Oversaw publication and personally wrote much of NORAD's counterdrug Operations Plan. Stage presence and public speaking included developing and giving briefings to foreign dignitaries, senior U.S. officials, and media reporters, weekly updates to NORAD general officers, and orientation training for all incoming staff. Organized and moderated numerous planning conferences. Heavily involved in recruiting & public affairs programs.

*Administration Officer:* **Coast Guard Air Station Cape Cod, Otis ANGB, MA . . . . . June 1986 - June 1990**  
Department Head. Successfully managed limited resources to provide administrative, personnel, training & education services for third largest Air Station in the Coast Guard. Developed innovative programs for improving services: established cooperative intra-unit/intra-department administrative coordination despite being under staffed and over-tasked, Personnel Reporting Unit achieved highest accuracy rating of all Coast Guard operational units.

*Educational Services:* Turned around a marginal unit program to become a vibrant, healthy education and training program. Set record enrollment numbers in Coast Guard professional correspondence courses and significantly expanded local DANTES and off-campus undergraduate and MBA programs.

- **Flight Operations:** Aircraft Commander in HU-25A/B (DA-20); operations included Maritime Patrol (maritime & aerial drug interdiction, fishery enforcement, environmental protection, alien migration interdiction, military operations), Search & Rescue, Medevac, International Ice Patrol, VIP transport, logistics support, Vice Presidential & Presidential security support.

*Administration Officer:* **Coast Guard Air Station Traverse City, Traverse City, MI . . . Sept 1985 - June 1986**  
Department Head. Reorganized Administration Department of mid-size unit to significantly improve effectiveness and efficiency. Rewrote unit organization and operations plans. Developed program to crosstrain all personnel to cover for one another. Established new Personnel Reporting Unit, providing electronic processing of all records with central Coast Guard computer.

- **Flight Operations:** Aircraft Commander in HU-25A (DA-20); operations included Maritime Patrol (drug interdiction, fishery enforcement, environmental protection), Search & Rescue, Medevac, VIP transport, logistics support.

*Maritime Law  
Enforcement Officer:*

**Coast Guard Air Station Cape Cod, Otis ANGB, MA . . . . . Sept 1980 - Aug 1985**

Developed unit law enforcement program into model for Coast Guard air units. Established training and operational procedures for drug interdiction, fisheries enforcement, and environmental monitoring resulting in significant unit performance.

*Legal Affairs Officer:* Oversaw all military justice and investigative matters for this large operational unit. Provided limited legal assistance to unit and local personnel.

- **Flight Operations:** Aircraft Commander HU-16E (G-111) & HU-25A (DA-20); operations included Maritime Patrol (drug interdiction, fishery enforcement, alien migration interdiction, environmental protection), Search & Rescue, Medevac, VIP transport, logistics support, Vice Presidential security support.

*Flight Services Officer:* **Coast Guard Air Station Miami, Opa Locka, FL . . . . . May 1976 - Aug 1980**  
Provided administrative support to unit flight operations, including mission development,



flight planning, navigation equipment and publications, Operations Center support, operations statistical records and administrative files, public affairs.

- **Flight Operations:** Aircraft Commander HU-16E (G-111) & HC-131A (CV-240): operations included Maritime Patrol (drug interdiction, fishery enforcement, alien migration interdiction, environmental protection), Search & Rescue, Medevac, VIP transport, logistics support.

Student Naval Aviator: **Naval Air Training Command, Pensacola, FL/Corpus Christi, TX . . Jan 75 - Apr 76**  
Maritime (Multi-engine) Pipeline (T-34, T-28, TS-2), Advanced Navigation (T-29)

Deck Watch Officer **USCGC MORGENTHAU (WHEC 722), New York, NY . . . . . Sept 73 - Dec 74**  
Weapons Officer: Department Head of 3 divisions (4 officers and 60 enlisted personnel)

### COMMUNITY ACTIVITIES

---- current ----

*President (10th yr)* **Board of Directors, Meadow Lake Airport, Peyton, CO . . . . . May 1998 - present**  
*Director (2 yrs)* Manages a large privately owned, public-use General Aviation Reliever airport with over  
*Treasurer (8 yrs):* 450 based aircraft and 70,000 annual operations ... oversees \$100K operating budget and  
\$150-500K annual grant program for capital improvements (FAA and CDoT) ... provides  
coordination between 200 plus members and community/government organizations.

*Meadow Lake Liaison:* **Colorado Springs Airport Advisory Comm, Colo Spgs, CO . . . . . Apr 2019 - present**  
Provides advice on land use matters and Airport Master Plan and long range planning

---- previous ----

*Director, Division 4:* **Board of Directors, Upper Black Squirrel Creek Ground Water Management  
District, Peyton, CO . . . . . Feb 2017 - Feb 2018**

*Commissioner:* **Colorado Springs Airport Advisory Comm, Colo Spgs, CO . . July 2008 - July 2015**  
Provides advice on land use matters and Airport Master Plan and long range planning

*Member:* **Falcon-Peyton Small Area Master Plan Advisory Comm, El Paso Cnty, CO . 2007-08**  
Provided advice on development of the Master Plan for this 165 square mile area of El Paso  
County, including the villages of Falcon and Peyton and the Meadow Lake Airport.

*Member/Chairman:* **System Board of Adjustment, Frontier Airline/Frontier Airlines Pilots Assn .. 2004-06**  
Provided arbitration in matters of dispute between management and labor within the scope  
of the Collective Bargaining Agreement

### EDUCATION

M.B.A. (General) . . . . . Western New England College, Springfield, MA (1989)  
B.S. (Economics/Management emphasis) . . . . . U.S. Coast Guard Academy, New London, CT (1973)  
A.A.S. (Aviation Maintenance Technology) .. Pikes Peak Community College, Colorado Springs, CO (Jan 1997)

### SPECIAL TRAINING

International Flight Operations Course (Flight Safety International)  
High Altitude Mountain Flying Course (Colorado Pilots Association)  
Single and Multi-Engine Seaplane Training (Jack Brown's Seaplane Base)  
Banner Towing Course (Aerial Sign Company)  
Total Quality Management (TQM) Awareness Training (US Coast Guard)  
Certified Flight Instructor, Instrument & Multi-engine (Aerotech Flight Services)  
Civil Air Patrol National Check Pilot Course  
National Interagency Counternarcotics Institute, Mid-Level Managers Course  
Cockpit Resource Management (Continental Air Lines)  
Certified Flight Instructor, Airplane (Northwest Michigan College)  
Senior Officer Leadership & Management (US Coast Guard)



Human Relations Training (US Coast Guard)  
 Naval Justice School - Non-Lawyer (US Navy))  
 National Search and Rescue School (US Coast Guard)

**AVIATION RATINGS**

Airline Transport Pilot .....	Airplane Multi-Engine Land
Commercial Privileges .....	Airplane SEL/S, MES
	RVSM, RNP, CAT 3, International qualified
Additional Type Ratings .....	A-320, BE-400, CE-525, CE560XLS, CV-240/340/440,
	FA-20, FA-50 (& F900), G-111, MU-300 ... (CE-525 SIC only)
Remote PIC (sUAS)	
Certified Flight Instructor .. "Gold Seal" .....	Airplane SE/ME, Instrument
Ground Instructor .....	Advanced, Instrument
Airframe & Powerplant Mechanic	

**FLIGHT EXPERIENCE**

Total Pilot Time ....	22,283	Multi-engine .....	17,844	Actual Instrument: ....	715
Military:	5,523	Single Engine .....	4,438	Night: .....	3,133
Airline:	9,945	Jet / Turbine .....	15,095	Cross Country: .....	17,452
Corporate:	1,766	Pilot-In-Command .....	16,043	International:	1,771
General Aviation:	5,050	Instructor .....	1,490		

iation

**JVIATION**

about us

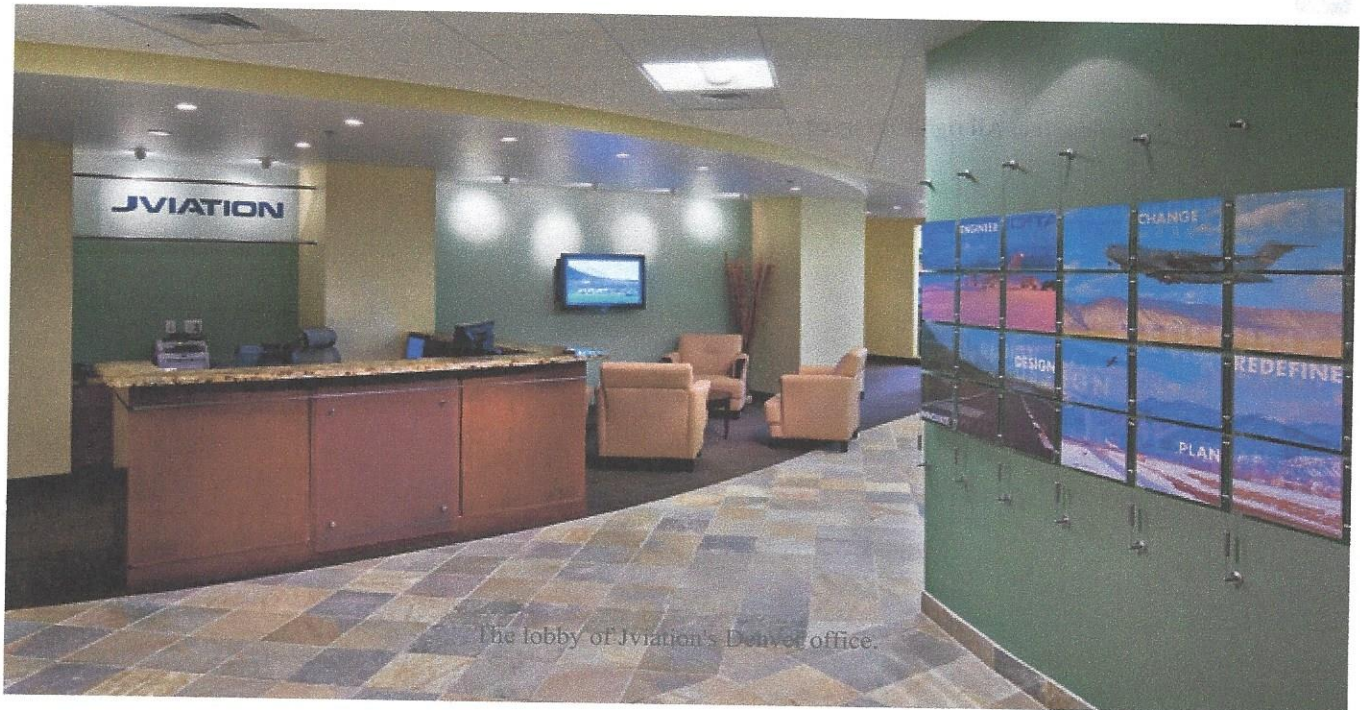
markets

projects

careers

project bids

## About Us



The lobby of Jviation's Denver office.

Jviation focuses on partnering with our clients to minimize their staff burden during projects, effectively serving as an extension of the client's staff. Since 1976, the individuals at Jviation have become leaders in providing high quality and creative planning, design, and related engineering services. By offering complete development and engineering services, we are able to successfully manage projects throughout their entire life cycle.

Jviation staff have successfully completed hundreds of major public projects for federal, military, state, county, and local agencies, as well as private projects for corporate clients.

- About Us

- 
- Core Values
- Leadership
- Office – Denver, CO
- Office – Jefferson City, MO
- Office – Kansas City, MO
- Office – Provo, UT
- Office – St. George, UT
- Office – Salt Lake City, UT
- Jviation Satellite Locations

- Markets

- Projects



Jviation

JVIATION

about us

markets

projects

careers

project bids

## Leadership



Jviation is a privately-owned planning, design, and construction administration firm incorporated in the state of Colorado. The firm's management team consists of Principals Jim Trott, PE, JD Ingram, PE, Jim Fluhr, PE, and Travis Vallin, who have spent their careers serving airport clients throughout the United States. The firm has 83 full-time professional, technical, and administrative staff.

### Jim Trott, PE – Principal

Jim Trott has 28 years of engineering and construction experience in the planning, design and construction of airport projects across the United States. His expertise in the management of airport improvements, including airside, landside, and facility-related development projects, ensures successful results that meet airport, local community, and FAA goals. He provides a strong technical engineering background with specific expertise in airport development of runways, taxiways, aircraft parking aprons, terminal buildings, hangars, and roadway systems.

As a Principal in the firm, Jim also serves as President and Engineering Manager for Jviation, Inc. His corporate responsibilities include the day-to-day management of project managers, engineers and designers. He provides the overall design schedules and works with the project managers to balance staffing needs.

### JD Ingram, PE – Principal

JD Ingram has 23 years of engineering experience in airport design and construction, heavy civil design and construction, and land development. His project management responsibilities encompass airport development projects from preliminary planning and design to preparation of bid packages, resolution of construction conflicts, construction administration, and management of staff and resources. JD has been the project manager on more than one-hundred projects totaling over \$400 million in construction value. These projects include terminals and concourse development, runway and taxiway rehabilitation, airfield lighting and navigational aid improvements, and land



acquisition and fencing. As a Principal in the firm, JD also serves as Treasurer and overall Business Manager for Jviation, Inc., and handles the day-to-day financial management of the company.

#### **Fluhr, PE – Principal**

Jim Fluhr is a civil engineer with 29 years of experience in airport design and development. His passion for aviation began when he worked for Continental Airlines at the old Stapleton Airport. His airport engineering career began as an onsite resident project engineer on several large airside construction projects. Jim also has vast experience as a project design engineer on projects ranging from new construction to rehabilitation of existing runways, taxiways, and air-carrier aprons. He has been the project manager on numerous projects, ranging from a new terminal building to airside and landside improvements. As a Principal in the firm, Jim also serves as Secretary and is responsible for oversight of the construction management projects for Jviation, Inc.

#### **Travis Vallin – Principal**

Travis Vallin began his aviation career in 1992 and was promoted to the state Aeronautics Director's position in 1998. In his role as State Aviation Director, he worked with many diverse constituency groups to reach consensus on aviation issues impacting Colorado. His work on The Colorado Surveillance Project is a prime example of his leadership in bringing local, regional, statewide, and national interests together to create an innovative and cost-effective method to improve safety and efficiency within the National Airspace System. This program is one of the cornerstones of the FAA's Next Generation Air Transportation System emerging technologies effort designed to supplement existing radar technologies. Travis joined Jviation, Inc. in 2010 as a Vice President and became a Principal in 2012. He serves as Business Development Manager for the firm.

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- [Office – Kansas City, MO](#)

- [Office – Provo, UT](#)

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Jviation

JVIATION

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## Core Values

### OUR VISION

Jviation, Inc. is a profitable niche firm capable of handling aviation-related projects both large and small, while adding value to clients at every opportunity, and providing a rich and rewarding work environment for its employees.

### OUR MISSION

Jviation provides the highest level of aviation consulting services to airport clients around the world. We do this by:

- Developing strong personal relationships with every client.
- Providing unmatched responsiveness and flexibility.
- Delivering quality services tailored to each client's individual needs.
- Striving to continuously exceed client expectations.
- Providing a rich, rewarding, and flexible work environment that keeps employees engaged.

### OUR VALUES

are the values that drive our firm:

#### Personal Service

- Develop strong personal relationships with every client.
- Add value to clients at every possible opportunity.
- Deliver superior services tailored to each client's individual needs.

#### Unmatched Quality

- Strive to continuously exceed client expectations.
- Provide unmatched responsiveness, flexibility, and timeliness on every project.

#### Integrity

- Do what is right for our clients, our employees, and our community.
- Do what we say we are going to do.

#### Responsibility

- Accept ownership for our actions and their results.
- Honor our commitments to our clients, our employees, and our community.

## Open Communication

- Maintain honest, open, and frequent dialogue with our clients.
- Provide open and interactive communication among our staff and management.

## Sustained Growth

- Maintain balanced, sustainable growth for the firm.
- Excel as a niche firm focused on the aviation market, but also respond to a wide variety of project types, both large and small.
- **Balance**
  - Provide a challenging and enriching work environment that considers work-life balance and allows for personal and career growth for every individual.
  - Ensure a balance between structure and flexibility in our work environment.

## Enjoy Work!

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**Meadow Lake Airport Association, Inc.**

13625 Judge Orr Road, Meadow Lake Airport (KFLY), Peyton, CO 80831-6051

Date: March 11, 2020

From: Board of Directors

To: Whom it may concern

Subj: **DESIGNATION OF REPRESENTATIVE**

Ref: (a) El Paso County Land Development Code, Appendix B: Matters of State Interest

The Board of Directors of the Meadow Lake Airport Association, by voice vote as recognized by the below listed officers, hereby approves a Resolution and designates Mr. David E Elliott, President of the Meadow Lake Airport Association Board of Directors, to act on behalf of the Association in matters pertaining to coordination of Reference (a) with El Paso County officials, private development planners and businesses, and the general public.

Respectfully,



Carl Benda  
Vice President



Jeffrey Moore  
Secretary/Treasurer



## Statewide Initiatives

In FY 2016, a total of \$988,824 was allocated to fund a number of statewide aviation initiatives administered directly by the Division of Aeronautics. These initiatives directly support specific aviation related programs that benefit airport safety, airport pavement maintenance and communication outreach to the general aviation flying public.

More information can be found in the Division's 2016 Annual Report:

<https://www.codot.gov/programs/aeronautics/Periodicals/AnnualReport>

### **USDA Wildlife Hazard Mitigation Program**

This program funds efforts of the United States Department of Agriculture (USDA) to assist Colorado airports with effective and approved wildlife mitigation programs. This successful program has significantly helped to reduce wildlife aircraft strikes and damage to airport infrastructure at Colorado's Airports.

### **Crack Sealant Rebate Program**

Funding for the crack sealant rebate program directly benefits Colorado airports with a 90% rebate up to \$10,000 for crack sealant materials purchased through the state bid. This program is designed to encourage Colorado airports to use preventative asphalt maintenance practices proven to extend the lifespan of asphalt runways, taxiways and apron surfaces.

### **Communications, Pilot Outreach & Safety**

This aviation program funds the production of the Colorado Airport Directory and Colorado Aeronautical Chart as well as safety information outreach to pilots who fly in Colorado. These publications give pilots the most current information in order to safely plan and navigate while flying in Colorado.

### **5010 Airport Safety Inspections**

Funding for this program allows the Colorado Division of Aeronautics to conduct regular safety inspections at Colorado airports. These inspections are structured to update the Federal Aviation Administration (FAA) Master Record Form to give pilots the most current airport data and safety information.

### **Pavement Condition Index (PCI) Inspection Program**

Pavement management is a systematic method of: assessing current pavement conditions, determining maintenance and rehabilitation needs, and prioritizing these needs to make the best use of anticipated funding levels for local, Division, and FAA programs. The Division assists eligible airports in pavement management by utilizing (PCI) Pavement Condition Indexing.





## Statewide Initiatives

### Internship Program

The Aviation Management Internship Program is designed to develop and educate aspiring aviation professionals and provide them critical on-the-job experience so they can integrate into the aviation industry upon completion of the internship. The CAB approves and appropriates funding for up to two internships per airport, per fiscal year. Currently, eight have interns funded by the Division of Aeronautics.

### Surplus Equipment Sales

With the cooperation of CDOT, Denver International Airport and the CAB, the Division coordinates surplus equipment sales for Colorado public-use airports, in accordance with CRS 43-10-110.7. Equipment at these sales are offered to other Colorado airports in order to make critical equipment such as snow removal equipment, mowers, loaders, service vehicles, and others available to airports at a much lower cost than new.

### Colorado General Aviation (GA) Sustainability Program

Following nearly two years of development, the Division implemented a nationally-ground breaking initiative to provide a sustainability framework and toolkit for the state's general aviation (GA) airports.

This is the first such effort in the nation to look at statewide airport sustainability, not just from an environmental perspective, but operationally, socially and financially as well. The Division's sustainability program provides GA airports in the state with an effective and easy to use online toolkit to help them easily create a sustainability plan, create and track metrics, and report on achievements. This toolkit is integrated with the Division's Web-based Information Management System (WIMS) program, allowing for future statewide airport sustainability reporting and tracking by the Division. In June, the project's three pilot airports- Centennial, Rifle/Garfield County and Fremont County all submitted the first three sustainability plans.

### Remote Air Traffic Control Tower Project

This leading edge project will be the first in the world to integrate both ground-based video and aircraft track-based/radar components to provide necessary air traffic data to air traffic controllers working in a remote facility. The high-tech array will provide an enhanced level of efficiency and aviation safety with capital and operational costs dramatically lower than the that needed to construct and staff a traditional air traffic control tower.

This CDOT Aeronautics Division-led initiative to test RATCT technology in Colorado will further solidify CDOT and the Colorado Division of Aeronautics as a national leader in airspace technology innovation, enhancing aviation safety, capacity and efficiency, while minimizing the overall capital and operating costs. The \$10 Million in funding for the test phase of this monumental project has been provided by the Colorado Aviation Fund and unanimously approved by the Colorado Aeronautical Board (CAB).

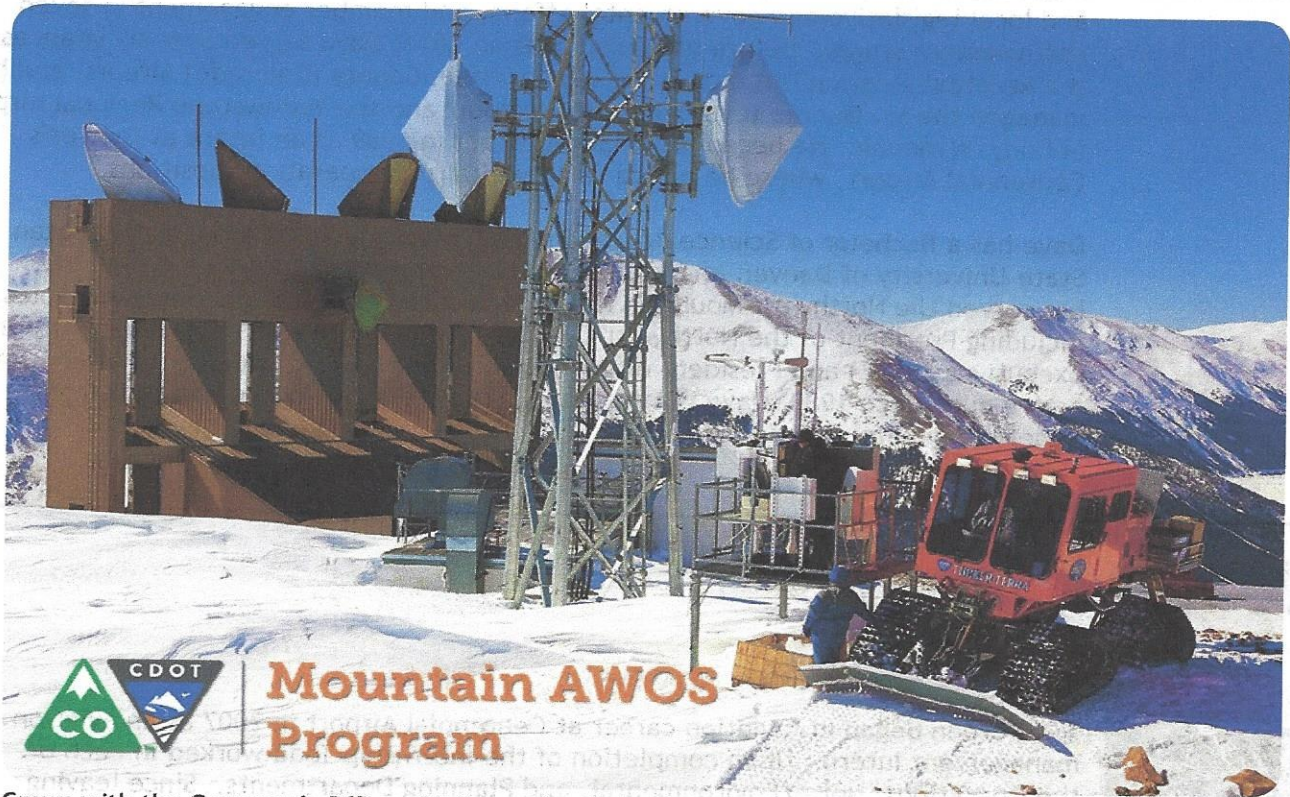




## Statewide Initiatives

### Automated Weather Observing System Development and Maintenance

This program funds the maintenance and repair of Colorado's network of 13 mountain automated weather observing systems (AWOS). A portion of this funding was allocated for the installation of a new AWOS located on Dakota Hill. The Dakota Hill AWOS serves pilots with certified weather information while flying through Rollins Pass. The Mountain AWOS program significantly increases safety for pilots flying above Colorado's Rocky Mountains.



Crews with the Governor's Office of Information Technology (OIT) perform routine maintenance on the Berthoud Pass/Mines Peak AWOS.





## Contact Information: Division Staff



David Ulane  
Director  
303-512-5254 (direct)  
[david.ulane@state.co.us](mailto:david.ulane@state.co.us)

Dave joined the Division of Aeronautics as Director in July 2015, bringing over 27 years of aviation experience in the Northwest Mountain Region. Prior to his current role, Dave was the Northwest Mountain Regional Manager for the Aircraft Owners and Pilots Association (AOPA), where he managed the association's airport advocacy, state and local legislative and governmental affairs, and member engagement in seven northwestern states. Before he joined AOPA in 2011, Dave served over six years as the Assistant Aviation Director at the Aspen/Pitkin County (Colorado) Airport, and has managed the St. George (Utah) Municipal Airport and the Yellowstone Regional Airport in Cody, Wyoming. He began his aviation career in 1989 as an intern at Denver's Centennial Airport, where he held a variety of airport operations positions.

Dave has a Bachelor of Science degree in Aviation Management from Metropolitan State University of Denver, and is an Accredited Airport Executive (A.A.E.). He has served the Northwest Mountain Region in a variety of aviation leadership roles, including President of the Northwest Chapter of the American Association of Airport Executives (AAAE) and President of the Wyoming Airport Operators Association. An active pilot since 1988, Dave is a seaplane rated private pilot, currently flying a variety of general aviation aircraft.



Todd Green  
Program Manager  
303-512-5255 (direct)  
[todd.green@state.co.us](mailto:todd.green@state.co.us)

Todd Green began his aviation career at Centennial Airport in 2007 as an aviation management intern. Upon completion of the internship Todd worked in each of the Operations, Noise/Environmental, and Planning Departments. Since leaving Centennial, he worked for the Division of Aeronautics for 5 years as an Aviation Planner responsible for the Denver Metropolitan airports along with all the airports in the Northeast third of the state.

Todd is now the Program Manager for the Division and is responsible for managing the Colorado Discretionary Aviation Grant Program along with many of the Division's Statewide Programs. He graduated from the University of Nebraska - Kearney with a Bachelor's Degree in Aviation Management and Business Administration.





# Airports Personnel

## Federal Aviation Administration

### Northwest Mountain Region

Updated: 5/28/2019

#### Office of the Director, ANM-600 (CO, ID, MT, OR, UT, WA, WY)

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Molly Desjardins	Administrative Officer	ANM-602	206-231-4104	<a href="mailto:molly.desjardins@faa.gov">molly.desjardins@faa.gov</a>

#### Planning & Programming Branch, ANM-610 (CO, ID, MT, OR, UT, WA, WY)

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#### Safety & Standards Branch, ANM-620 (CO, ID, MT, OR, UT, WA, WY)

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Vacant	Airport Certification Safety Inspector (DEN)	ANM-628	303-342-1265	





# Airports Personnel

## Federal Aviation Administration

### Northwest Mountain Region

Updated: 5/28/2019

#### Denver Airports District Office, ANM-DEN-ADO (CO, UT, WY)

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Vacant	Airport Engineer (UT)	DEN-615	303-342-1280	
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Phillip Logan	Airport Engineer (CO)	DEN-622	303-342-1265	phillip.j.logan@faa.gov
Rebecca Wersal	Airport Engineer (CO/UT/WY)	DEN-629	303-342-1257	rebecca.wersal@faa.gov

#### Helena Airports District Office, ANM-HLN-ADO (ID, MT)

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# Airports Personnel

## Federal Aviation Administration

### Northwest Mountain Region

Updated: 5/28/2019

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