

Enclosure (11)

Key Personnel and Oversight

- a. MLAA
 - (1) Board of Directors
 - (a) David Elliott, President
 - (b) Jeff Hundley, Vice President
 - (c) Jeff Moore, Secretary/Treasurer
 - (d) Dan Jacquot
 - (e) Jim Steward
 - (f) Mike Barr
 - (g) James Lemons
 - (2) Airport Development Committee
 - (a) Lee Wolford, Chair
 - (b) Lee Leshner
 - (c) Wyman Varnedoe
- b. Applicant drafter & planners
 - (1) David Elliott
 - (2) Aviation, Inc .. MLAA (KFLY) Consultants
 - (3) Letter of Designation from the MLAA Board of Directors
- c. Coordination and Oversight:
 - (1) Colorado Division of Aeronautics
 - (2) FAA Denver Airports District Office (ADO)

David Edward Elliott

Enclosure 11a(1)

14120 Citation Lane, Peyton, CO 80831-8035

cell: (719) 339-0928

e-mail: falcon20flier@msn.com

AVIATION RATINGS and CERTIFICATES:

FAA Certificate #
3205147
3205147CFI
"Gold Seal"

UAS Certificate #
3936002

Airline Transport Pilot Airplane MEL RVSM, RNP, CAT 3, Int'l
Commercial Privileges Airplane MES, SEL/S Remote PIC (sUAS)
Aircraft Type Ratings A-320 (& A318/A319), BE-400, CE-525(SIC), CE-560XL,
CV-240/340/440, DA-20, DA-50 (& F900EX), G-111, MU-300
Certificated Flight Instructor Airplane SE/ME, Instrument (Exp 12/23)
Ground Instructor Advanced, Instrument
Aviation Maintenance Technician Airframe & Powerplant
Last FAA Medical Certificate 02/22/2022, Class II
Last Flight Review/Proficiency Training 05/27/2022, DA-20F-5 ... (FSI "Pro Card")

FLIGHT EXPERIENCE:

Multi-engine
Single Engine
Seaplane
Turbine
Pilot-In-Command

TOTAL: 23,965 **84 Makes & Models**
Actual Instrument 706
Simulated Instrument 321
Simulator/Ground Trainer ... 536
Night 3,110
International 2,264
Dual Given 2,140

A-320/319/318 9,970
BE-400/MU300 520
CE-525/550 256
CE-560XLS+ 434
DA-20/200 (& HU-25) . 4,144
DA-50/F900EX 667
CV-240/340 (HC-131) . 865
G-111 (HU-16) 1,562
General Aviation 5241

WORK EXPERIENCE:

Corporate pilot: NOV '19 -
FEB '18 - JAN '20
OCT '15 - JAN '18
APR '15 - JAN '18
JUN '14 - **present**

High Valley Air Service (COS) - Chief Pilot/Captain (contract) **DA20F-5** *Colo Springs, CO*
Flying Horse Aviation, LLC (COS) - Captain **CE560 (XLS+)** *Colo Springs, CO*
Casyma, LLC (COS) - contract pilot: Oct'15-Jan'18 **CE525B (CJ3)** *Colo Springs, CO*
High Valley Air Service (COS) - contract pilot: Apr'15-Jan'18 **DA20F-5** *Colo Springs, CO*
Springs Aviation (FLY) - contract flight instructor *Colorado Springs (Meadow Lake), CO*

Airline pilot (ret'd):
APR '02 - MAY '15

Frontier Airlines, Inc (DEN) *Denver, CO*
A-320/319/318 Captain for national (Part 121) air carrier (includes RNP, CAT 3, Int'l ops)

Corporate pilot:
JUN '96 - MAR '02

Raytheon Travel Air, Wichita, KS (02/01-03/02): **BE400A** . fractional operation (incl int'l ops)
High Valley Air Service, Colo Spgs, CO (09/99-02/01): . . . **DA20F-5** . . . Captain (incl int'l ops)
SES Holdings, Inc, Denver, CO (07/97-06/99): . . . **DA50/F900EX** . . . Captain (incl int'l ops)
Mile Hi Aircraft Mgmt, Parker, CO (05/96-10/96): **DA20C-5/DA20C** . Captain (incl Part 135)

Flight Instructor:
AUG '94 - SEP '97

U.S. Air Force Academy Aero Club (AFF) *Colorado Springs (USAF), CO*
Chief Flight Instructor/Acting Manager: primary, recurrent, instrument & mountain training

Military Pilot (ret'd):
JUN 73 - JUN 94
U. S. COAST GUARD

C3I Center East, Miami, FL - Director of Operations
HQ NORAD, Peterson AFB, CO - Chief, Counterdrug Programs and Future Operations
USCG Air Stations Miami, FL, Cape Cod, MA, Traverse City, MI - Aircraft Commander:
HU-25 (DA-20"G"), HC-131A (CV-240), HU-16E (G-111) ... Search & Rescue, maritime law enforcement, environmental protection, medevac, International Ice Patrol, VIP, logistics support

OTHER FLYING:

Traffic Watch: **Metro Traffic Control, Colorado Springs, CO** **C172/C175** (1996-2004)
Banner Tow: **Aerial Sign Company, Hollywood, FL** **J3/J5/PA18** (1994)
Skydive Ops: **Front Range Skydivers, Calhan, CO** **C206/C207** (1990-1996)

BUSINESS

EXPERIENCE:

American Aviation II, LLC: **owner** classic aircraft restoration May 21 - **present**
DELL Properties, LLC: **co-owner** Meadow Lake Airport property Jun 95 - **present**
TGP Aviation Services, LLC: **co-owner** general aviation services Dec 96 - **present**
Falcon Development Corp: **co-owner** Meadow Lake property develop/sales . . Jan 98 - **present**

COMMUNITY

ACTIVITES:

Meadow Lake Airport Assn, Board of Directors (FLY), Falcon, CO May 98 - **present**
President ('08-present, Airfield Manager) - large privately owned **Regional GA Reliever**
Colorado Springs Airport Advisory Commission (COS), Colo Spgs, CO . . . FEB 19 - **present**
Commissioner (Vice Chairman)- mid-size commercial/military airport . . JUL 08 - JUL 15
Falcon-Peyton Small Area Master Plan Committee 2007-08

EDUCATION:

M.B.A. - Western New England College, Springfield, MA OCT 83 - SEP 88
B.S. Degree - U.S. Coast Guard Academy, New London, CT JUN 69 - JUN 73
A.A.S. (Av Maint Tech) - Pikes Peak Comm College, Colo Spgs, CO SEP 94 - JAN 97

SPECIAL TRAINING: **DA-20** (USCG Initial 10/82, FSI Recurrent 05/21, Aviation 2000 Recurrent 05/22); **CE-560XLS+** (FSI Initial 02/18, Recurrent 03/19); **CE-525B** (FSI Recurrent 11/17); **A320** (Frontier Initial 06/02, Capt Upgrade 03/06); **BE-400A** (FSI Initial 03/01, Recurrent 03/02); **F900EX** (FSI Initial 08/98); **DA-50** (FSI Initial (11/97)); **Int'l Procedures** (FSI 01/19); **USCG Sr Officer Leadership & Mngt** (1986), **Nat'l Search & Rescue School** (1977), **US Navy Flight Trng** (1975)

Jeffrey Moore

665 Allendale Drive
Peyton, CO 80831

Cell: 719-494-9110
jtm.moore@gmail.com

Summary

Over 32 years experience working full time in aviation. Over 10 years in maintenance. Retired Air Force Lieutenant Colonel with command experience.

Accomplishments

Worked full time at Meadow Lake airport since 2009 as mechanic and flight instructor. Selected to Meadow Lake Airport Board of Directors since 2010 as secretary and treasurer. CFII/MEI since 1993. Over 4000 hours flight time in F4, F111, C130 and general aviation aircraft.

Experience

Mechanic/Inspector/Builder

JTQ Aviation

11/2008 - Current

Peyton, CO

Built a Van's RV7A experimental aircraft. Performed maintenance, repairs, and inspections on a variety of certificated and experimental aircraft. Assist other experimental homebuilders with their projects including aircraft of Vans, Rutan, and Sonnex design.

Mechanic/Inspector

Verlin's Aviation

05/2001 - Current

Peyton, CO

Performed maintenance, repairs, and inspections on a wide variety of general aviation certificated and experimental aircraft. Work includes overhaul of engines and cylinders, overhauling magnetos, repair of airframe components, airframe repair, fiberglass work, sealing and repairing fuel tanks, troubleshooting and repairing electrical systems, building wiring harnesses, and rigging flight controls/surfaces.

Flight Instructor

Self Employed

01/1993-Current

CFII/MEI

Performed Flight Reviews and Instrument Proficiency Checks. Provide flight and ground instruction to primary, commercial, instrument, and CFI candidates.

Commander/Lieutenant Colonel

United States Air Force

04/1994 - 07/2009

COMVI

Commander of a geographically separate unit (GSU) air-to-ground gunnery ranges. Duties were extremely diverse. Being a GSU required a great amount of autonomy, integrity, and discipline. President of Air National Guard Range Council planning, directing, and supporting gunnery ranges nationwide for Air Force, Air National Guard and Air Force reserve. Airspace Manager.

Weapon Systems Operator/Navigator

United States Air Force

10/1985 - 07/2009

World Wide

Weapon Systems Officer and Navigator in RF4C, F111, and C130 aircraft. Had many squadron additional duties in training, scheduling, managing classified missions, and other areas.

Education and Training

Master of Arts: Silver Lake College - Management and Organizational Behavior

2001

Manitowoc, WI

Bachelor of Science: University of Wisconsin - Meteorology

1985

Madison, WI

MICHAEL J BARR

Meadowlake Airport Board of Directors member for four years

Education: BBA in Accounting from Baylor University
Numerous USAF management and technical courses

Aviation

Experience: USAF Master Navigator. B-52, B-57, And F-111 experience with 4200 hours logged..

Private pilot since 1962 with 1300 hours logged.

Aircraft & Powerplant (A&P) mechanic since 1986 with Inspection Authorization (IA) in 1988.

Business/Management

Experience: Currently own MB Aviation, LLC, a small general aviation maintenance shop at Meadowlake.

King Air 200 & C90 and Premier Jet instructor at FlightSafety International for 10 years.

A&P course manager and instructor for six years at O T Autry Vo-Tech, Enid, OK.

Several USAF management positions to Include Airfield Management Officer at Cannon AFB, NM, Melrose Bombing Range Officer, & Chief of F-111D Academics.

Resume for

Daniel C Jacquot

5210 Platinum dr Colorado Springs CO 80918 indianflyer67@yahoo.com 719 510-0092

Born January 19 1951
Broken Bow Nebraska

Education

High School diploma 1969
Various computer programming courses 1985-2003.
Charis Bible College Associates Degree 2010
Attended various farm management workshops Unvers Neb

Work experience

1966-1969 Part tme in HS Retail furniture store. Sales, delivery, carpet laying
1969 1972 Factory Shipping Clerk Becton Dickenson
1972-1974 Various Jobs Labor sales Boiler Room manager
1975 -2002 Railroad Conductor BNSF
2004-2005 Project Manager Royal Co
2007-2009 self employed Purchased foreclosure home remodel/landscape
2011-2013 Aviation Mechanical tech Aero Upgrade

Other notables:

Private Pilot 1977
Instrument Rating 1993
From 1979-present have acquired and rebuilt 9 aircraft
1985 – Present Manage family farm 465 Acre Farm in Nebraska. 300 dryland acres improved to 440 irrigated acres. Increased income from a sharecrop rent (Approx. \$30k) to 6 figure income.
2004 Project Manager Royal Company. Purchased 40 Homes scheduled for demolition at Ellsworth Air Force Base for relocation and resale. Managed/Coordinated project with Evergreen Corp, 3 house moving companies and several sub contractors to prep structures for moving, move structures to staging area and then to final location. Project complete on time.
2005 Similar project. Sioux Tribe acquired 30 houses at Ellsworth Air Force Base. I Sold them a \$1.2M moving package to move 30 structures from EAFB to Sioux Reservation in Kyle SD. We had 30 days to remove 30 1200 sq ft structures from EAFB. Then Structures where moved from Staging area to Kyle SD. On the Sioux Reservation. Project completed on time.

Hobbies

Aviation –Flying, Airplane maintenance, and Airport property maintenance.

After a lifetime of experience I am retired and am perusing my passion for aviation. It includes upkeep of my own aircraft lending a hand to those who are in need, and serving on the Board of Directors for Meadow Lake Airport Association.

Short Resume for Lee Wolford

1355 Oak Hills Drive
Colorado Springs, CO 80919
Cell- 719 338 1370

Education:

N. Plainfield HS, 1950
Lehigh University, 1954 BS, Metallurgical Engineering
Troy University, 1975 BS, Psychology
USAF War College, 1975 MS, Political Science
Auburn University, 1976 MPA, Public Administration

Aviation Experience:

USAF Fighter Pilot, 1954-1974, 8500 hrs total flying time USAF
ADC HQ & ADTAC 1976-1980, Director of Aircraft & Munitions
Maintenance
Owner/Pilot of RV-4 & F-1 Evo Rocket, Total Civ flying 1800 Hrs

Business Experience:

Honeywell IC, 1980-1981 Project Manager ADB
AMI, 1981-1983 Director of Quality Control (Space Shuttle Integrator)
Owner, ChemTec Metals 1983-1987
AMI, 1987-1993 Director of Manufacturing & Manufacturing Engineering

Airport Management:

MLAA Board Member, 2003-2007, VP & Treasurer
Chairman, MLAA Airport Development Committee
President, East Meadowlake Hangar Association
Vice Pres, Aviation Education Foundation of Colorado (AEFCO)
Member, Chapter 72 EAA

Other Information:

Director of Flying for EAA Chapter 72 Young Eagles program. I have flown
over 400 kids in the YE program.

AVIATION AND MANAGEMENT RESUME FOR LEE LESHER

MLAA Experience: Two years on the Board of Directors as Vice President

Two years on the Airport Development Committee

Education: BS in Civil Engineering, University of North Dakota, 1972

Masters in Business Administration, Arizona State University, 1978

Aviation Experience: US Air Force - Over 3000 hours flying T-37s, T-38s and F-15s as a Flight

Instructor, Mission Commander and Flight Examiner

General Aviation – Over 12,000 hours flying numerous aircraft

as a CFI, CFII, MEI and ATP with type ratings in CE-650, BE-400,

EMB-505, HS-125 and MU-300. Ground Instructor. Airframe and

Powerplant Mechanic.

Business and Management Experience:

US Air Force - Set up and managed the Functional Check Flight Program for the Royal Saudi Air Force at the beginning of their F-15 program.

As Deputy Commander for Operations, organized and managed all flying activities for the 32nd Tactical Fighter Group, Soesterberg Air Base, The Netherlands.

Civilian – Started and managed four successful businesses at Meadow Lake Airport. This included Traffic Watch activities for Colorado Springs, building and renting 40 hangars, building and selling 56 hangars, developing a 25 acre parcel into 9 residential lots and one commercial lot. Setup and served as President of the Board of Directors for three Hangar Condominium Associations and one Airpark Home Owners Association for a total of over 30 years.

Community Activities: EAA Chapter 72 Young Eagles Pilot

Civil Air Patrol Flight Instructor and Mission Check Pilot

David Edward Elliott

14120 Citation Lane, Peyton, CO 80831-8035

home: (719) 683-7736 cell: (719) 339-0928

e-mail: falcon20flier@msn.com**WORK EXPERIENCE**

---- current ----

- Chief Pilot:** **High Valley Air Service, Colorado Springs, CO** **November 2019 – present**
Falcon 20 (FA20F-5) Captain for corporate operation (includes international operations)
- Contract Instructor:** **Springs Aviation, Falcon/Peyton, CO** **June 2014 – present**
Primary & recurrent ground and flight instruction
- Owner:** **American Aviation II, LLC, Peyton, CO** **April 2021 - present**
Aircraft parts sales and classic aircraft restoration.
- Co-owner:** **Falcon Development Corporation, Peyton, CO** **January 1997 - present**
Partner in developing airport properties (sales).
- Co-owner:** **DELL Properties, LLC., Peyton, CO** **June 1995 - present**
Partner in airport property management (rentals).
- Co-owner:** **TGP Aviation Services, LLC, Peyton, CO** **June 1995 - present**
Partner in an aviation services business at Meadow Lake Airport (including aircraft sales & leasing, and “SkyWatch” airborne traffic services 1997-2004).

---- previous ----

- Corporate Pilot:** **Flying Horse Aviation, LLC, Colorado Springs, CO** **Jan 2018 – Dec 2019**
Citation XLS⁺ (C560XL) Captain for corporate operation (includes int’l operations)
- Contract Pilot:** **Casyma, LLC, Colorado Springs, CO** **Oct 2015 – Jan 2018**
Cessna CitationJet 3 (C525B) pilot corporate operation (includes international operations)
- Contract Pilot:** **High Valley Air Service, Colorado Springs, CO** **April 2015 – Jan 2018**
Falcon 20 (FA20F-5) pilot for corporate operation (includes international operations)
- Airline Pilot:** **Frontier Airlines, Denver, CO** **April 2002 – May 2015**
(retired) Airbus 320/319/318 Captain for Part 121 major air carrier (includes int’l operations)
- Corporate Pilot:** **Raytheon Travel Air, Wichita, KS** **Feb 2001 – March 2002**
Beechjet (BE400A) pilot crew for corporate-fractional operation (includes int’l operations)
- Corporate Pilot:** **High Valley Air Service, Colorado Springs, CO** **Sept 1999 – Feb 2001**
Falcon 20 (DA20F-5) Captain for corporate operation (includes international operations)
- Corporate Pilot:** **Mystere Mngt Services / SES Holdings, Inc., Denver, CO** **July 1997 – June 1999**
Falco 900 (F900EX) & Falcon 50 (DA50) Captain for corporate operation (incl int’l ops)
- Corporate Pilot:** **Mile Hi Aircraft Management, Parker, CO** **May 1996 - October 1996**
Falcon 20 (DA20C-5/DA20C) Captain for corporate and charter (Part 135) operation
- Flight Instructor /
Chief Instructor /
Acting Manager* **U.S. Air Force Academy Aero Club, Colo Spgs, CO** **August 1994 – June 1996**
Primary & recurrent flight instruction, student Phase Checks, pilot & instructor
Standardization Checks, Supervisor of Flying duties, Chief Instructor/Acting Club Mngr
- Chief Pilot:** **Front Range Skydivers, Inc., Calhan, CO** **May 1995 – June 1997**
Manages flight operations, hires and trains jump pilots and maintains pilot schedule,
manages aircraft maintenance (TP206/207).
- Student:** **Pikes Peak Community College (Ft Carson), Colo Spgs, CO** ... **Sept 1994 – Jan 1997**
Aviation Maintenance Technology (A&P) Program: FAA Airframe & Powerplant
certification and AAS degree. Appointed to PPCC AMT Program Advisory Committee.

Co-owner: **DKDC, LLC / Children's Depot, Inc., Colo Spgs, CO Oct 1994 – Nov 1995**
Partner in day care center - business advisor, performs routine maintenance.

CDR, USCG (Retired)

Director of Operations: **US Coast Guard/US Customs, C3I Center East, Miami, FL . . June 1993 - June 1994**
Coordinated unit participation in the aerial drug interdiction program for the Eastern United States and Caribbean Area of Operations, with noteworthy enhancement in interagency cooperation. Developed plan to expand utilization of capabilities into other Coast Guard and Customs missions beyond the primary aerial drug interdiction mission.

Chief, Counterdrug, Programs and Future Operations Divisions **HQ, N. American Aerospace Defense Command, Peterson AFB, CO .. Jun 90 - Jun 93**
Developed innovative plan for centralized management with decentralized planning and execution in a multi-agency effort: resulted in an invigorated commitment to the mission. Oversaw \$3-4M operations budget, including obtaining augmentation to cover shortfalls. Oversaw publication and personally wrote much of NORAD's counterdrug Operations Plan. Stage presence and public speaking included developing and giving briefings to foreign dignitaries, senior U.S. officials, and media reporters, weekly updates to NORAD general officers, and orientation training for all incoming staff. Organized and moderated numerous planning conferences. Heavily involved in recruiting & public affairs programs.

Administration Officer: **Coast Guard Air Station Cape Cod, Otis ANGB, MA June 1986 - June 1990**
Department Head. Successfully managed limited resources to provide administrative, personnel, training & education services for third largest Air Station in the Coast Guard. Developed innovative programs for improving services: established cooperative intra-unit/intra-department administrative coordination despite being under staffed and over-tasked, Personnel Reporting Unit achieved highest accuracy rating of all Coast Guard operational units.

Educational Services: Turned around a marginal unit program to become a vibrant, healthy education and training program. Set record enrollment numbers in Coast Guard professional correspondence courses and significantly expanded local DANTEs and off-campus undergraduate and MBA programs.

- **Flight Operations:** Aircraft Commander in HU-25A/B (DA-20); operations included Maritime Patrol (maritime & aerial drug interdiction, fishery enforcement, environmental protection, alien migration interdiction, military operations), Search & Rescue, Medevac, International Ice Patrol, VIP transport, logistics support, Vice Presidential & Presidential security support.

Administration Officer: **Coast Guard Air Station Traverse City, Traverse City, MI . . . Sept 1985 - June 1986**
Department Head. Reorganized Administration Department of mid-size unit to significantly improve effectiveness and efficiency. Rewrote unit organization and operations plans. Developed program to crosstrain all personnel to cover for one another. Established new Personnel Reporting Unit, providing electronic processing of all records with central Coast Guard computer.

- **Flight Operations:** Aircraft Commander in HU-25A (DA-20); operations included Maritime Patrol (drug interdiction, fishery enforcement, environmental protection), Search & Rescue, Medevac, VIP transport, logistics support.

Maritime Law Enforcement Officer: **Coast Guard Air Station Cape Cod, Otis ANGB, MA Sept 1980 - Aug 1985**
Developed unit law enforcement program into model for Coast Guard air units. Established training and operational procedures for drug interdiction, fisheries enforcement, and environmental monitoring resulting in significant unit performance.

Legal Affairs Officer: Oversaw all military justice and investigative matters for this large operational unit. Provided limited legal assistance to unit and local personnel.

- **Flight Operations:** Aircraft Commander HU-16E (G-111) & HU-25A (DA-20); operations included Maritime Patrol (drug interdiction, fishery enforcement, alien migration interdiction, environmental protection), Search & Rescue, Medevac, VIP transport, logistics support, Vice Presidential security support.

Flight Services Officer: **Coast Guard Air Station Miami, Opa Locka, FL May 1976 - Aug 1980**
 Provided administrative support to unit flight operations, including mission development, flight planning, navigation equipment and publications, Operations Center support, operations statistical records and administrative files, public affairs.

- **Flight Operations:** Aircraft Commander HU-16E (G-111) & HC-131A (CV-240); operations included Maritime Patrol (drug interdiction, fishery enforcement, alien migration interdiction, environmental protection), Search & Rescue, Medevac, VIP transport, logistics support.

Student Naval Aviator: **Naval Air Training Command, Pensacola, FL/Corpus Christi, TX . . Jan 75 - Apr 76**
 Maritime (Multi-engine) Pipeline (T-34, T-28, TS-2), Advanced Navigation (T-29)

Deck Watch Officer **USCGC MORGENTHAU (WHEC 722), New York, NY Sept 73 - Dec 74**
Weapons Officer: Department Head of 3 divisions (4 officers and 60 enlisted personnel)

COMMUNITY ACTIVITES

----- current -----

President (10th yr) **Board of Directors, Meadow Lake Airport, Peyton, CO May 1998 - present**
Director (2 yrs) Manages a large privately owned, public-use General Aviation Reliever airport with over 450 based aircraft and 70,000 annual operations ... oversees \$100K operating budget and \$150-500K annual grant program for capital improvements (FAA and CDoT) ... provides coordination between 200 plus members and community/government organizations.
Treasurer (8 yrs):

Meadow Lake Liaison: **Colorado Springs Airport Advisory Comm, Colo Spgs, CO Apr 2019 – present**
 Provides advice on land use matters and Airport Master Plan and long range planning

----- previous -----

Director, Division 4: **Board of Directors, Upper Black Squirrel Creek Ground Water Management District, Peyton, CO Feb 2017 – Feb 2018**

Commissioner: **Colorado Springs Airport Advisory Comm, Colo Spgs, CO . . July 2008 – July 2015**
 Provides advice on land use matters and Airport Master Plan and long range planning

Member: **Falcon-Peyton Small Area Master Plan Advisory Comm, El Paso Cnty, CO . 2007-08**
 Provided advice on development of the Master Plan for this 165 square mile area of El Paso County, including the villages of Falcon and Peyton and the Meadow Lake Airport.

Member/Chairman: **System Board of Adjustment, Frontier Airline/Frontier Airlines Pilots Assn .. 2004-06**
 Provided arbitration in matters of dispute between management and labor within the scope of the Collective Bargaining Agreement

EDUCATION

M.B.A. (General) Western New England College, Springfield, MA (1989)
 B.S. (Economics/Management emphasis) U.S. Coast Guard Academy, New London, CT (1973)
 A.A.S. (Aviation Maintenance Technology) .. Pikes Peak Community College, Colorado Springs, CO (Jan 1997)

SPECIAL TRAINING

International Flight Operations Course (Flight Safety International)
 High Altitude Mountain Flying Course (Colorado Pilots Association)
 Single and Multi-Engine Seaplane Training (Jack Brown's Seaplane Base)

Banner Towing Course (Aerial Sign Company)
 Total Quality Management (TQM) Awareness Training (US Coast Guard)
 Certified Flight Instructor, Instrument & Multi-engine (Aerotech Flight Services)
 Civil Air Patrol National Check Pilot Course
 National Interagency Counternarcotics Institute, Mid-Level Managers Course
 Cockpit Resource Management (Continental Air Lines)
 Certified Flight Instructor, Airplane (Northwest Michigan College)
 Senior Officer Leadership & Management (US Coast Guard)
 Human Relations Training (US Coast Guard)
 Naval Justice School - Non-Lawyer (US Navy)
 National Search and Rescue School (US Coast Guard)

AVIATION RATINGS

Airline Transport Pilot	Airplane Multi-Engine Land
Commercial Privileges	Airplane SEL/S, MES
	RVSM, RNP, CAT 3, International qualified
Additional Type Ratings	A-320, BE-400, CE-525, CE560XLS, CV-240/340/440, FA-20, FA-50 (& F900), G-111, MU-300 ... (CE-525 SIC only)
Remote PIC (sUAS)	
Certified Flight Instructor .. <i>"Gold Seal"</i>	Airplane SE/ME, Instrument
Ground Instructor	Advanced, Instrument
Airframe & Powerplant Mechanic	

FLIGHT EXPERIENCE

Total Pilot Time	23,965	Multi-engine	18,875	Actual Instrument:	715
Military:	5,584	Single Engine	5,090	Night:	3,110
Airline:	9,970	Jet / Turbine	15,982	Cross Country:	17,452
Corporate:	3,162	Pilot-In-Command	16,297	International:	2,264
General Aviation:	5,249	Instructor	2,140		

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JVIATION

about us

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projects

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project bids

About Us



Jviation focuses on partnering with our clients to minimize their staff burden during projects, effectively serving as an extension of the client's staff. Since 1976, the individuals at Jviation have become leaders in providing high quality and creative planning, design, and related engineering services. By offering complete development and engineering services, we are able to successfully manage projects throughout their entire life cycle.

Jviation staff have successfully completed hundreds of major public projects for federal, military, state, county, and local agencies, as well as private projects for corporate clients.

- About Us

-
- Core Values
- Leadership
- Office – Denver, CO
- Office – Jefferson City, MO
- Office – Kansas City, MO
- Office – Provo, UT
- Office – St. George, UT
- Office – Salt Lake City, UT
- Jviation Satellite Locations

- Markets

- Projects

Jviation

JVIATION

about us

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Leadership



Jviation is a privately-owned planning, design, and construction administration firm incorporated in the state of Colorado. The firm's management team consists of Principals Jim Trott, PE, JD Ingram, PE, Jim Fluhr, PE, and Travis Vallin, who have spent their careers serving airport clients throughout the United States. The firm has 83 full-time professional, technical, and administrative staff.

Jim Trott, PE – Principal

Jim Trott has 28 years of engineering and construction experience in the planning, design and construction of airport projects across the United States. His expertise in the management of airport improvements, including airside, landside, and facility-related development projects, ensures successful results that meet airport, local community, and FAA goals. He provides a strong technical engineering background with specific expertise in airport development of runways, taxiways, aircraft parking aprons, terminal buildings, hangars, and roadway systems.

As a Principal in the firm, Jim also serves as President and Engineering Manager for Jviation, Inc. His corporate responsibilities include the day-to-day management of project managers, engineers and designers. He provides the overall design schedules and works with the project managers to balance staffing needs.

JD Ingram, PE – Principal

JD Ingram has 23 years of engineering experience in airport design and construction, heavy civil design and construction, and land development. His project management responsibilities encompass airport development projects from preliminary planning and design to preparation of bid packages, resolution of construction conflicts, construction administration, and management of staff and resources. JD has been the project manager on more than one-hundred projects totaling over \$400 million in construction value. These projects include terminals and concourse development, runway and taxiway rehabilitation, airfield lighting and navigational aid improvements, and land

acquisition and fencing. As a Principal in the firm, JD also serves as Treasurer and overall Business Manager for Jviation, Inc., and handles the day-to-day financial management of the company.

Fluhr, PE – Principal

Jim Fluhr is a civil engineer with 29 years of experience in airport design and development. His passion for aviation began when he worked for Continental Airlines at the old Stapleton Airport. His airport engineering career began as an onsite resident project engineer on several large airside construction projects. Jim also has vast experience as a project design engineer on projects ranging from new construction to rehabilitation of existing runways, taxiways, and air-carrier aprons. He has been the project manager on numerous projects, ranging from a new terminal building to airside and landside improvements. As a Principal in the firm, Jim also serves as Secretary and is responsible for oversight of the construction management projects for Jviation, Inc.

Travis Vallin – Principal

Travis Vallin began his aviation career in 1992 and was promoted to the state Aeronautics Director's position in 1998. In his role as State Aviation Director, he worked with many diverse constituency groups to reach consensus on aviation issues impacting Colorado. His work on The Colorado Surveillance Project is a prime example of his leadership in bringing local, regional, statewide, and national interests together to create an innovative and cost-effective method to improve safety and efficiency within the National Airspace System. This program is one of the cornerstones of the FAA's Next Generation Air Transportation System emerging technologies effort designed to supplement existing radar technologies. Travis joined Jviation, Inc. in 2010 as a Vice President and became a Principal in 2012. He serves as Business Development Manager for the firm.

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- [Core Values](#)
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- [Office – Denver, CO](#)
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Jviation

JVIATION

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Core Values

OUR VISION

Jviation, Inc. is a profitable niche firm capable of handling aviation-related projects both large and small, while adding value to clients at every opportunity, and providing a rich and rewarding work environment for its employees.

OUR MISSION

Jviation provides the highest level of aviation consulting services to airport clients around the world. We do this by:

- Developing strong personal relationships with every client.
- Providing unmatched responsiveness and flexibility.
- Delivering quality services tailored to each client's individual needs.
- Striving to continuously exceed client expectations.
- Providing a rich, rewarding, and flexible work environment that keeps employees engaged.

OUR VALUES

are the values that drive our firm:

Personal Service

- Develop strong personal relationships with every client.
- Add value to clients at every possible opportunity.
- Deliver superior services tailored to each client's individual needs.

Unmatched Quality

- Strive to continuously exceed client expectations.
- Provide unmatched responsiveness, flexibility, and timeliness on every project.

Integrity

- Do what is right for our clients, our employees, and our community.
- Do what we say we are going to do.

Responsibility

- Accept ownership for our actions and their results.
- Honor our commitments to our clients, our employees, and our community.

Open Communication

- Maintain honest, open, and frequent dialogue with our clients.
- Provide open and interactive communication among our staff and management.

Sustained Growth

- Maintain balanced, sustainable growth for the firm.
- Excel as a niche firm focused on the aviation market, but also respond to a wide variety of project types, both large and small.
- **Balance**
 - Provide a challenging and enriching work environment that considers work-life balance and allows for personal and career growth for every individual.
 - Ensure a balance between structure and flexibility in our work environment.

Enjoy Work!

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Meadow Lake Airport Association, Inc.

13625 Judge Orr Road, Meadow Lake Airport (KFLY), Peyton, CO 80831-6051

Date: March 11, 2020

From: Board of Directors

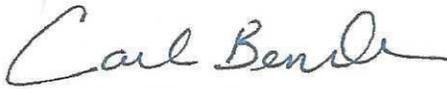
To: Whom it may concern

Subj: **DESIGNATION OF REPRESENTATIVE**

Ref: (a) El Paso County Land Development Code, Appendix B: Matters of State Interest

The Board of Directors of the Meadow Lake Airport Association, by voice vote as recognized by the below listed officers, hereby approves a Resolution and designates Mr. David E Elliott, President of the Meadow Lake Airport Association Board of Directors, to act on behalf of the Association in matters pertaining to coordination of Reference (a) with El Paso County officials, private development planners and businesses, and the general public.

Respectfully,



Carl Benda
Vice President



Jeffrey Moore
Secretary/Treasurer



Statewide Initiatives

In FY 2016, a total of \$988,824 was allocated to fund a number of statewide aviation initiatives administered directly by the Division of Aeronautics. These initiatives directly support specific aviation related programs that benefit airport safety, airport pavement maintenance and communication outreach to the general aviation flying public.

More information can be found in the Division's 2016 Annual Report:

<https://www.codot.gov/programs/aeronautics/Periodicals/AnnualReport>

USDA Wildlife Hazard Mitigation Program

This program funds efforts of the United States Department of Agriculture (USDA) to assist Colorado airports with effective and approved wildlife mitigation programs. This successful program has significantly helped to reduce wildlife aircraft strikes and damage to airport infrastructure at Colorado's Airports.

Crack Sealant Rebate Program

Funding for the crack sealant rebate program directly benefits Colorado airports with a 90% rebate up to \$10,000 for crack sealant materials purchased through the state bid. This program is designed to encourage Colorado airports to use preventative asphalt maintenance practices proven to extend the lifespan of asphalt runways, taxiways and apron surfaces.

Communications, Pilot Outreach & Safety

This aviation program funds the production of the Colorado Airport Directory and Colorado Aeronautical Chart as well as safety information outreach to pilots who fly in Colorado. These publications give pilots the most current information in order to safely plan and navigate while flying in Colorado.

5010 Airport Safety Inspections

Funding for this program allows the Colorado Division of Aeronautics to conduct regular safety inspections at Colorado airports. These inspections are structured to update the Federal Aviation Administration (FAA) Master Record Form to give pilots the most current airport data and safety information.

Pavement Condition Index (PCI) Inspection Program

Pavement management is a systematic method of: assessing current pavement conditions, determining maintenance and rehabilitation needs, and prioritizing these needs to make the best use of anticipated funding levels for local, Division, and FAA programs. The Division assists eligible airports in pavement management by utilizing (PCI) Pavement Condition Indexing.



Statewide Initiatives

Internship Program

The Aviation Management Internship Program is designed to develop and educate aspiring aviation professionals and provide them critical on-the-job experience so they can integrate into the aviation industry upon completion of the internship. The CAB approves and appropriates funding for up to two internships per airport, per fiscal year. Currently, eight have interns funded by the Division of Aeronautics.

Surplus Equipment Sales

With the cooperation of CDOT, Denver International Airport and the CAB, the Division coordinates surplus equipment sales for Colorado public-use airports, in accordance with CRS 43-10-110.7. Equipment at these sales are offered to other Colorado airports in order to make critical equipment such as snow removal equipment, mowers, loaders, service vehicles, and others available to airports at a much lower cost than new.

Colorado General Aviation (GA) Sustainability Program

Following nearly two years of development, the Division implemented a nationally-ground breaking initiative to provide a sustainability framework and toolkit for the state's general aviation (GA) airports.

This is the first such effort in the nation to look at statewide airport sustainability, not just from an environmental perspective, but operationally, socially and financially as well. The Division's sustainability program provides GA airports in the state with an effective and easy to use online toolkit to help them easily create a sustainability plan, create and track metrics, and report on achievements. This toolkit is integrated with the Division's Web-based Information Management System (WIMS) program, allowing for future statewide airport sustainability reporting and tracking by the Division. In June, the project's three pilot airports- Centennial, Rifle/Garfield County and Fremont County all submitted the first three sustainability plans.

Remote Air Traffic Control Tower Project

This leading edge project will be the first in the world to integrate both ground-based video and aircraft track-based/radar components to provide necessary air traffic data to air traffic controllers working in a remote facility. The high-tech array will provide an enhanced level of efficiency and aviation safety with capital and operational costs dramatically lower than the that needed to construct and staff a traditional air traffic control tower.

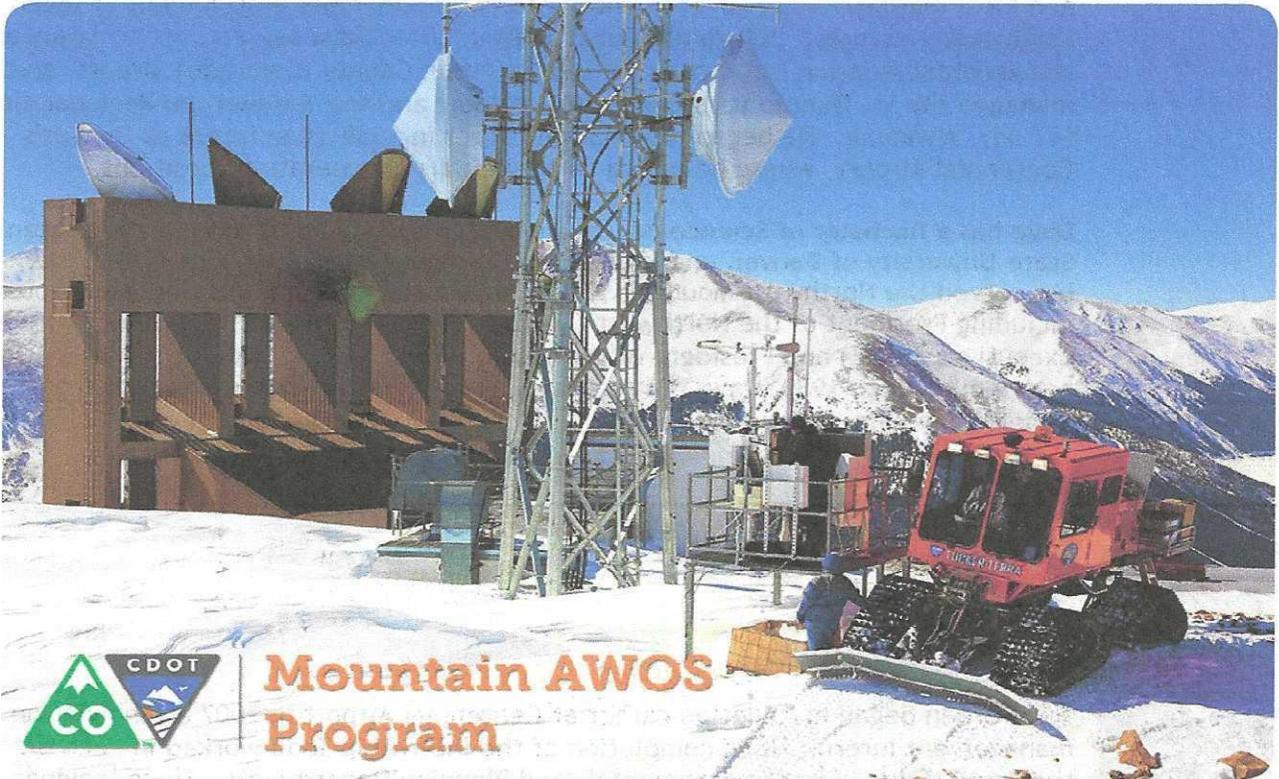
This CDOT Aeronautics Division-led initiative to test RATCT technology in Colorado will further solidify CDOT and the Colorado Division of Aeronautics as a national leader in airspace technology innovation, enhancing aviation safety, capacity and efficiency, while minimizing the overall capital and operating costs. The \$10 Million in funding for the test phase of this monumental project has been provided by the Colorado Aviation Fund and unanimously approved by the Colorado Aeronautical Board (CAB).



Statewide Initiatives

Automated Weather Observing System Development and Maintenance

This program funds the maintenance and repair of Colorado's network of 13 mountain automated weather observing systems (AWOS). A portion of this funding was allocated for the installation of a new AWOS located on Dakota Hill. The Dakota Hill AWOS serves pilots with certified weather information while flying through Rollins Pass. The Mountain AWOS program significantly increases safety for pilots flying above Colorado's Rocky Mountains.



Crews with the Governor's Office of Information Technology (OIT) perform routine maintenance on the Berthoud Pass/Mines Peak AWOS.



Contact Information: Division Staff



David Ulane
Director
303-512-5254 (direct)
david.ulane@state.co.us

Dave joined the Division of Aeronautics as Director in July 2015, bringing over 27 years of aviation experience in the Northwest Mountain Region. Prior to his current role, Dave was the Northwest Mountain Regional Manager for the Aircraft Owners and Pilots Association (AOPA), where he managed the association's airport advocacy, state and local legislative and governmental affairs, and member engagement in seven northwestern states. Before he joined AOPA in 2011, Dave served over six years as the Assistant Aviation Director at the Aspen/Pitkin County (Colorado) Airport, and has managed the St. George (Utah) Municipal Airport and the Yellowstone Regional Airport in Cody, Wyoming. He began his aviation career in 1989 as an intern at Denver's Centennial Airport, where he held a variety of airport operations positions.

Dave has a Bachelor of Science degree in Aviation Management from Metropolitan State University of Denver, and is an Accredited Airport Executive (A.A.E.). He has served the Northwest Mountain Region in a variety of aviation leadership roles, including President of the Northwest Chapter of the American Association of Airport Executives (AAAE) and President of the Wyoming Airport Operators Association. An active pilot since 1988, Dave is a seaplane rated private pilot, currently flying a variety of general aviation aircraft.



Todd Green
Program Manager
303-512-5255 (direct)
todd.green@state.co.us

Todd Green began his aviation career at Centennial Airport in 2007 as an aviation management intern. Upon completion of the internship Todd worked in each of the Operations, Noise/Environmental, and Planning Departments. Since leaving Centennial, he worked for the Division of Aeronautics for 5 years as an Aviation Planner responsible for the Denver Metropolitan airports along with all the airports in the Northeast third of the state.

Todd is now the Program Manager for the Division and is responsible for managing the Colorado Discretionary Aviation Grant Program along with many of the Division's Statewide Programs. He graduated from the University of Nebraska - Kearney with a Bachelor's Degree in Aviation Management and Business Administration.



Airports Personnel

Federal Aviation Administration

Northwest Mountain Region

Updated: 5/28/2019

Office of the Director, ANM-600 (CO, ID, MT, OR, UT, WA, WY)

Physical Address 2200 S 216th St Des Moines, WA 98198	Mail Address 2200 S 216th St Des Moines, WA 98198	Phones Voice: 206-231-4100 Fax: 206-231-EXT
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Molly Desjardins	Administrative Officer	ANM-602	206-231-4104	molly.desjardins@faa.gov

Planning & Programming Branch, ANM-610 (CO, ID, MT, OR, UT, WA, WY)

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Deepa Munoz	Program Manager (SMS, AGIS, NAS)	ANM-616	206-231-4114	deepeka.munoz@faa.gov

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Kevin Yarnell	Airport Certification Safety Inspector	ANM-624	206-231-4115	kevin.yarnell@faa.gov
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Vacant	Airport Certification Safety Inspector (DEN)	ANM-628	303-342-1265	



Airports Personnel

Federal Aviation Administration

Northwest Mountain Region

Updated: 5/28/2019

Denver Airports District Office, ANM-DEN-ADO (CO, UT, WY)

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Vacant	Airports Program Specialist	DEN-614		
Vacant	Airport Engineer (UT)	DEN-615	303-342-1280	
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Rebecca Wersal	Airport Engineer (CO/UT/WY)	DEN-629	303-342-1257	rebecca.wersal@faa.gov

Helena Airports District Office, ANM-HLN-ADO (ID, MT)

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Airports Personnel

Federal Aviation Administration

Northwest Mountain Region

Updated: 5/28/2019

Seattle Airports District Office, ANM-SEA-ADO (OR, WA)

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Phones

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Fax: 206-231-EXT

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Ben Dahle	Airport Engineer (OR)	SEA-634	206-231-4132	benjamen.dahle@faa.gov
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